2022 Annual Report



ASIAN AMERICAN HOTEL OWNERS ASSOCIATION, INC.

The Foremost Resource and Advocate for America's Hotel Owners

VISION

To be the foremost resource and advocate for America's hotel owners.

MISSION

To advance and protect the business interests of hotel owners through advocacy, industry leadership, professional development, member benefits, and community engagement.



ABOUT AAHOA

AAHOA is the largest hotel owners association in the world, with Member-owned properties representing a significant part of the U.S. economy. AAHOA's 20,000 members own 60% of the hotels in the United States and are responsible for 1.7% of the nation's GDP. More than one million employees work at AAHOA memberowned hotels, earning \$47 billion annually, and member-owned hotels support 4.2 million U.S. jobs across all sectors of the hospitality industry.

AAHOA's mission is to advance and protect the business interests of hotel owners through advocacy, industry leadership, professional development, member benefits, and community engagement.

AAHOA is a proud defender of free enterprise and the foremost current-day example of realizing the American Dream.

AAHOA Members.

This year, like so many others, has proven how much stronger we are together. While the industry continued its road to recovery in the post-pandemic world, you remained resilient and discovered new opportunities in 2022. As your AAHOA Officers, we are proud of the work we do together to help the industry thrive. On behalf of the AAHOA Officers, Board, and Staff, we'd like to share a few highlights from 2022 with you:

New Leadership at the Helm

AAHOA appointed <u>President & CEO Laura Lee Blake</u>. Laura Lee brought decades of experience in the fields of law, government, business, and academia to AAHOA. But she wasn't a newcomer to the organization. She previously worked for AAHOA for nearly 10 years, from 2005 to 2014. In her leadership role, Laura Lee is strengthening the position of AAHOA as the foremost resource and advocate for America's hotel owners.

Laura Lee also appointed <u>two key senior leadership</u> <u>positions</u> to help propel the association forward. AAHOA promoted Heather Carnes to EVP, Communications and Chief Strategy Officer, and hired Phelps Hope as its new EVP, Operations and Chief Development Officer. In addition, several dedicated members of the AAHOA team were promoted in 2022, honoring their commitment and steadfast work to support America's hotel owners and the AAHOA organization.

Protecting AAHOA Franchisees

AAHOA released its updated <u>12 Points of Fair Franchising</u> in April 2022 to reflect the current business landscape and the long-term, mutually beneficial relationships between industry Franchisors and Franchisees. Within six months into her leadership role, President & CEO Laura Lee Blake testified in various fair franchising hearings, met in person with leading Franchisor Executives, and launched the <u>12</u> <u>Points Webinar Series</u>. AAHOA appointed President & CEO Laura Lee Blake. Laura Lee brought decades of experience in the fields of law, government, business, and academia to AAHOA.

The <u>12 Points</u> are designed to serve as a guiding star to help AAHOA Franchisee Members facilitate conversations with potential business partners and to better understand the different aspects of the franchise agreements. In September, AAHOA leadership met with <u>Federal Trade Commission (FTC)</u> Commissioner Alvaro Bedoya in our nation's Capital. They discussed several key issues affecting the hospitality industry, including the many unfair practices in franchising and the FTC's Franchise Rule. AAHOA continues to promote the support Fair Franchising with leading Franchisors including, <u>Best Western</u>, <u>Red Roof</u>, and <u>C6 Hospitality</u>.

Opening Doors for Women in Hospitality

In August 2022, we launched <u>HerOwnership</u>: <u>Opening Doors</u> for Women in Hospitality</u>, an initiative aimed at elevating, educating, and empowering the women hoteliers of AAHOA and across the industry. As part of our initial launch, AAHOA hosted its inaugural <u>HerOwnership Conference & Retreat</u> at the Radisson Hotel Cincinnati Riverfront in October. <u>Watch</u> where nearly 300 attendees joined AAHOA at the two-day event. We're thrilled to continue to support all women in their hotel ownership endeavors and aspirations in 2023.

Making the Voice of America's Hotel Owners Heard

This year, we held state advocacy events at capitals nationwide, hosted hundreds of meetings with public officials, and saw AAHOA Members travel to Washington, D.C., for the 2022 AAHOA Fall National Advocacy Conference. Additionally, AAHOA worked tirelessly to advocate for the protection of 1031 like-kind exchanges, increased per diem rates, SBA loan limits, H-2B worker visas, Employee Retention Tax Credits, concise and clear labor regulations, effective supply chain systems, and testified against various legislation and ordinances, including California's <u>"Hotel Land Use and Replacement Housing Requirements"</u> ordinance. In addition, in 2023, we'll be moving AAHOA's progress forward in relation to blueprint or "model" legislation to address a level playing field with short-term rentals (STRs).

Connecting the Industry

AAHOA hosted 23 <u>Regional Conferences & Trade Shows</u>, where a combined attendance of 4,200 hoteliers networked, received the best deals on the latest hospitality products and services, and heard from industry leaders, state officials, and city mayors. The **top five** attended Regional events below attracted anywhere from 250 to more than 300 attendees:

- 1. Florida Regional
- 2. Southeast Texas Regional
- 3. Arkansas Regional
- 4. Gulf Regional
- 5. North Carolina Regional

AAHOA also hosted more than 50 Town Hall meetings across the country, where members heard from special guest speakers, including Governor of Arkansas Sarah Huckabee Sanders and Oklahoma Lt. Governor Matt Pinnell. We continued cultivating a sense of community with our inaugural Volleyball Tournament at the Game Point Event Center in Orlando, FL. Thirty teams played in the tournament, composed of hoteliers from across the U.S. The industry stayed connected through AAHOA.

The Nation's Largest Gathering of Hotel Owners

For AAHOACON22 in Baltimore, MD, we brought more than 6,200 registered attendees for industry-rich educational sessions, unforgettable networking events, award-winning keynote speakers, and deal-making with 500+ exhibiting companies.



AAHOA also hosted more than 50 Town Hall meetings across the country, where members heard from special guest speakers, including Governor of Arkansas Sarah Huckabee Sanders and Oklahoma Lt. Governor Matt Pinnell.

AAHOA Members Want to Invest

Of course, increased borrowing costs are a factor. Many AAHOA Members are small business owners and are already confronted with higher costs for construction materials, labor, and operating costs. But AAHOA Members are committed to the industry, and it's reflected in the Lodging Econometrics 2023 forecast, which predicts 593 hotel projects in 2023 totaling 73,156 rooms. A positive trend is also developing among members who are buying hotels with plans for upgrading and boosting values, which might include rebranding, increasing room counts, or using underutilized spaces for new F&B options. AAHOA Members are looking for new opportunities to expand their portfolios, and value-add investments are allowing them to do so in the face of the higher costs for brand-new developments.

Hello, New Members

The AAHOA community is growing. In 2022, AAHOA gained nearly 1,000 new members. AAHOA also reached a historical milestone in 2022, with now more than 10,000 AAHOA Lifetime Members belonging to the organization.

Strengthen Partnerships with Brands and Industry Partners

In 2022, we realized real, tangible benefits from ongoing dialogue with our valued brand partners. AAHOA hosted Brand Alliance Meetings at brand conferences throughout the year. These meetings allowed hotel owners to hear from their brand's executive leadership teams and AAHOA Officers about the partnership between the two and what AAHOA is doing for its members. In addition, AAHOA worked closely with some of our top Industry Partners to reimagine the ways that they can partner with AAHOA to ultimately bring more savings and value to AAHOA Members and the industry.



AAHOA Members are committed to the industry, and it shows in the Lodging Econometrics 2023 forecast, which predicts 593 hotel projects in 2023 totaling 73,156 rooms.

Amplifying the AAHOA Message

AAHOA's important work, message, and successes were shared on major news outlets, including CNN, FOX Business, The Wall Street Journal, USAE, Hotel News Now, Asian Hospitality, and Hotel Management. And we expanded our footprint and reached new audiences through our explosive growth on our social media channels and by making news and information easily accessible via the <u>Broadcast newsfeed</u>. We also launched our <u>TikTok account</u> in 2022. Follow us on <u>LinkedIn</u>, <u>Facebook</u>, <u>Twitter</u>, <u>Instagram</u>, and TikTok, and be the first to know the latest AAHOA news.

Human Trafficking Awareness

AAHOA continued to take an active role in fighting human trafficking in the hospitality industry. This year, 1,000+ AAHOA Members completed the <u>Businesses Ending Slavery and</u> <u>Trafficking (BEST) Inhospitable to Human Trafficking Training</u> <u>Sponsored by AAHOA</u>, and 200+ people attended training sessions at eight regional events. Together, we're spotting the signs of human trafficking and making a difference in our communities.

Making an Impact, Together

Last summer, you helped us raise \$333,539 for local causes across five AAHOA <u>Charity Colf Tournaments</u>. This <u>video</u> highlights one of the many charities for which we raised money, <u>Atlanta Ronald</u> <u>McDonald House Charities</u>, and shares why many members, industry partners, and vendors showed up to make a difference.



Amplifying AAHOA's Message

AAHOA's important work, message, and successes were shared on major news outlets, including CNN, FOX Business, The Wall Street Journal, USAE, Hotel News Now, Asian Hospitality, Hotel Management, and NPR.

Additionally, the <u>AAHOA community came together</u> to help hoteliers navigate the aftermath of Hurricane Ian. Numerous AAHOA Members in Florida saw their hotels – and main livelihoods – destroyed, damaged, and impacted. AAHOA leaders immediately met with hoteliers affected by the catastrophic storm, reached out to authorities to offer any assistance, and connected with several relief organizations, including BAPS Charities, along with other groups focused on aiding those in need of food, water, and related supplies. Putting people first is AAHOA's priority.

Looking Ahead with Optimism

AAHOA Members are optimistic about the state of the hotel and hospitality industry as the pandemic recedes. According to <u>AAA</u>, 2022 was expected to be the third busiest year for holiday travel since AAA began tracking in 2000. The strong RevPAR growth numbers also indicate that travel is back, and people want to stay in hotels and motels. However, the long shadow of the pandemic continues to hang over as AAHOA Members confront workforce shortages and inflation, which impacts consumer confidence.

The Biden Administration <u>announced</u> that it is issuing an additional 64,716 H-2B temporary foreign worker visas for 2023. This is in addition to the 66,000 H-2B visas typically available each year, making it the largest-ever supplemental visa increase.

The additional H-2B worker visas will certainly help the hospitality industry ahead of the 2023 summer peak season. But unfortunately, the total number of available visas does not come close to the estimated 1.5 million open jobs in the hospitality industry. AAHOA remains steadfast in its federal coalition efforts and partnership with state and local hospitality groups in 2023.

2022 AAHOA Delegation Embarks on New Era of Possibilities In its 34-year history, AAHOA's footprint has grown to nearly 20,000 members owning 60% of the hotels in the U.S. This growth makes AAHOA a powerhouse in the U.S. hospitality industry and on a global scale. With its powerful platform, a delegation of AAHOA Members joined top Indian dignitaries and leaders for a series of business meetings at the end of 2022. The featured stops in Gujarat, Madhya Pradesh, and New Delhi all had one goal in common: creating a mutually beneficial relationship between the U.S. and India.

The delegation kicked off its business meetings with the Southern Gujarat Chamber of Commerce & Industry (SGCCI) in Surat, Gujarat. The conversation reimagined the partnership between AAHOA hotel owners and India through the Gujarat textile industry.

It's no secret that linens, towels, and pillows are major expenses for hotel owners, and most soft goods found in U.S. hotels are made in Bangladesh or Pakistan. But, during its first official stop, the delegation gained a further understanding of how <u>cotton</u>, <u>yarn</u>, <u>linen</u>, <u>and other</u> <u>fabrics are at the heart of the Surat textile industry</u>, sparking new opportunities to drive down hotel costs while contributing to India's economic progress.

New economic opportunities and industry solutions are on the horizon. The Delegation extends heartfelt gratitude to all the leaders and dignitaries for including AAHOA in these important conversations and further strengthening ties between the U.S. and India.

These are just a few examples of what we've achieved and where we are headed together. With your determination, commitment, and contributions, 2023 looks bright.



Nishant (Neal)

Patel, CHO, CHIA Chairman



Bharat Patel, CHO, CHIA Vice Chairman



Minajspate

Miraj S. Patel, MBA, CHO, CHIA Treasurer



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Kamalesh (KP) Patel Secretary



Jan Jak

Laura Lee Blake, Esq. President & CEO

WHAT WE ACCOMPLISHED IN 2022



Appointed Laura Lee Blake as President & CEO of AAHOA in May 2022



Released the newly revised 12 Points of Fair Franchising at AAHOACON22



Launched the HerOwnership initiative and held the HerOwnership Conference & Retreat



Hosted 23 Regional Conferences & Trade Shows, with a combined attendance of 4,200 hoteliers



Hosted our Fall National Advocacy Conference In Washington, D.C., and met with more than 100 offices



Raised more than \$333,000 for 18 charities at our AAHOA Charity Golf Tournaments



Hosted 50+ Town Hall meetings across the country



2022-2023 AAHOA **BOARD OF DIRECTORS**

Thank you to those who served on the AAHOA Board of Directors in 2022 for their steadfast commitment and service to AAHOA.

- Alpesh Jivan
- Ailesh Mulji
- Arti Patel
- Bharat Patel, CHO, CHIA Miraj S. Patel, MBA, CHO,
- Bhavesh N. Patel
- Bhavik Patel
- Danny (Chintu) Patel
- Deepak Patel
- Dharmesh Ahir
- Dhiren Masters
- Faheem Khan
- Fenil Desai
- Harikrishna (HK) Patel
 Sanjay M. Patel
- Hitesh Patel
- Kalpesh Joshi
- Kamalesh (KP) Patel
- Kiran (Kevin) Patel
- Lina Patel. CHO
- Laura Lee Blake

- Mahendra (MZ) Patel, CHA, CHO, CHIA
- Mike Riverside, CHO, CHA
- CHIA
- Naresh (ND) Bhakta
- Nishant (Neal) Patel, CHO. CHIA
- Pinal Patel
- Pinkesh Patel
- Preyas Patel
- Rahul Patel
- Tanmay Patel, MBA
- Taran Patel, MBA
- Tejal N. Patel, CHIA, CHO
- Vik Zaver
- Vimal Patel
- Vinay Patel

WHO WE ARE

AAHOA MEMBERS BY THE NUMBERS

AAHOA represents 20,000 hotel owners across the nation. 60% of the hotels in America.

2

32% of AAHOA Members own independent properties.

3

82% of AAHOA Members own branded properties across all brands, flags, and market segments. 8

10

AAHOA Members own more than 34,000 hotels in the United States.

Our members

annually with

suppliers and \$24B on capital investments.

spend \$50B

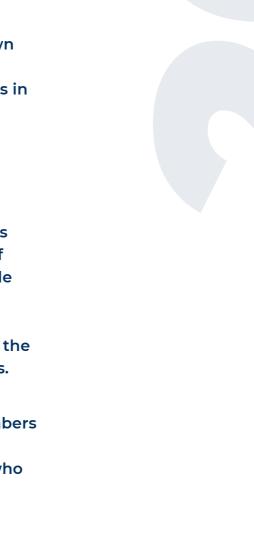
4 AAH Men repr

AAHOA Members represent 3.1M guest rooms.

Our members own 46.8% of upper-upscale and 40.7% of luxury hotel properties in the United States.

5

Our members contribute 1.7% annually to the U.S. GDP. AAHOA Members employ 1.1M employees who earn \$47B annually.



2022-2023 COMMITTEES

Bylaws and Governance

This committee is charged with routinely reviewing all of AAHOA's governing documents. This committee also considers proposed changes to these documents and provides guidance to the board on potential changes.

Kamalesh (KP) Patel Committee Chair Bakulesh (Buggsi) Patel Bharat (Bruce) Patel Bhavik Patel Dinesh (Dan) Rama Fenil Desai Navnit Patel Pinal Patel Ramesh Gokal Rahul Patel Vimal Patel Vimal Patel Vinay Patel Chetan (Chet) Patel Laura Lee Blake

Finance and Audit

Team Liaison

This committee reviews monthly financial statements and helps develop the association's annual budget.

Miraj S. Patel Co-Chair **Mukesh Mowji** Co-Chair Kamalesh (KP) Patel Board Liaison (Voting) **Akshat Patel Darshan Patel** Jay (Jimmy) Patel Janak Marolia Mayank Mohan Naresh (Nash) Patel **Pinal Patel** Saajan Patel **Vijal Suthar Frederick Thompson** Team Liaison (Non-Voting)

Education and Professional Development

This committee develops ideas for timely and relevant education and professional-development programs for AAHOA Members.

RP Rama **Committee Chair Tanmav Patel** Board Liaison (Non-Voting) Amin (Mark) Muhammad Ankit Panchal **Bhavik Patel** Mahendra (MZ) Patel Meghna Patel **Mitesh Patel** Nancy Patel **Purnima Patel Rickesh Patel Yash Patel Ralph Thiergart** Team Liaison

Franchise and

Industry Relations

This committee provides a forum for the exchange of ideas on franchise-related issues and the hospitality industry.

Pimal Patel Committee Chair Taran Patel Board Liason (Non-Voting) Dae Patel Harikrishna (HK) Patel **Hitesh Bhakta Jayesh Patel** Keyur (KP) Patel Lina Patel Nauman Panjwani **Neil Patel** Nitin Shah Parth Patel Laura Lee Blake **Team Liaison**

2022-2023 COMMITTEES

Government Affairs

This committee reviews and makes recommendations on AAHOA PAC activity to the board. It also provides feedback on AAHOA's legislative priorities.

Digvijay (Danny) Gaekwad Chair **Dharmesh Ahir** Board Liaison (Non-Voting) **Alpesh Jivan** Arti Patel **Darshana** Patel GJ Zala **Hiren Jetha** Jan Gautam **Kalpesh Joshi Mehul Patel** Niraj Baxi **Rahul Patel** Laura Lee Blake Team Liaison (Non-Voting)

Strategic Planning

This committee is a venue for focused discussion, feedback, and recommendations for the strategic direction of AAHOA.

Bharat Patel Chair Harikrishna (HK) Patel Jagruti Panwala Jyoti Sarolia Mayur Patel Mehul Patel Mihir Patel Nimisha Patel Pratik Patel Shreyas (JR) Patel Vik Zaver Vimal Patel Laura Lee Blake Team Liaison (Non-Voting)

Independent Hoteliers

This group makes recommendations to the board on how to increase the engagement of independent hoteliers in AAHOA and make membership even more valuable to this audience.

Vipul Dayal Chair Mahendra (MZ) Patel Board Liaison (Non-Voting) Jayesh (Jay) Patel Kunj Patel Pinkesh Patel Prashant Patel Ravi Patel Richard Lindhorn Timesh Patel Samir Patel Viraj Patel Brandon Jackson Team Liaison (Non-Voting)

2023 Convention

Composed of members of the AAHOA Board of Directors, this committee serves as a forum for the exchange of ideas on the AAHOA Convention.

Bharat Patel Chair Dharmesh Ahir Fenil Desai Hitesh Patel Mike Riverside Naresh (ND) Bhakta Tanmay Patel Tejal Patel Phelps Hope Team Liaison (Non-Voting)

PAST CHAIR COUNCIL

Composed of longtime AAHOA leaders, these committee members know AAHOA's institutional history. Its members actively participate in the Strategic Planning, Bylaws & Governance, Franchise & Industry Relations, and Finance & Audit committees.

Vinay Patel 2021 Chairman

Biran Patel 2020 Chairman

Jagruti Panwala 2019 Chairwoman

Hitesh (HP) Patel 2018 Chairman

Bhavesh Patel 2017 Chairman

Bruce Patel 2016 Chairman

Jay (Jimmy) Patel 2015 Chairman

Pratik Patel 2014 Chairman

Mehul Patel 2013 Chairman

Alkesh Patel 2012 Chairman

Hemant Patel 2011 Chairman

ChandraKant Patel 2010 Chairman

Tarun Patel 2009 Chairman

Ashwin (Ash) Patel 2008 Chairman

Dilipkumar (Danny) Patel 2007 Chairman **Mukesh Mowji** 2006 Chairman

Manhar (MP) Rama 2005 Chairman

Naresh (Nash) Patel 2004 Chairman

Hitesh Bhakta 2003 Chairman

Mahesh (Mike) Amin 2002 Chairman

Dhansukh Patel 2001 Chairman

Bakulesh (Buggsi) Patel 2000 Chairman

Ramesh Surati 1999 Chairman

Mike Patel 1998 Chairman

Jayanti (JP) Rama 1997 Chairman

JK Patel 1996 Chairman

Bharat Shah 1995 Chairman

Harish (Harry) Pattni 1994 Chairman

Nitin Shah 1993 Chairman

Ravi Patel 1992 Chairman

Hasmukh (HP) Rama 1991 Chairman

ΤΗΕ ΑΑΗΟΑ ΙΜΡΑCΤ

"Doing big things and great work... members are noticing, and the trust that's been lost over the years is coming back... please keep it up, and continue the great work we are finally witnessing." AAHOA Member

"Thank you for advocating for us!! Grateful to be part of this association." AAHOA Member

"I recommend anyone and everyone who's in the hospitality industry to join AAHOA because I joined and I got to do their CHO program, which is certified hotel owner. So through that, I learned a lot. And AAHOA was the only one that offered that. So there are a lot of educational benefits as well. It's a great way to get into the community and a great way to meet other people that have the same mindset as you, as well. I definitely recommend it to everyone; if you're in the hospitality industry, this is the place to be." AAHOA Member

"Congrats to all at AAHOA for raising the bar in the service industry. Your leadership and visible spirit of collaboration embraces a diverse tapestry of people, talent and expertise, and catalyzes everyone to grow to the next level." AAHOA Industry Partner

"AAHOA is such a great investment. AAHOA is there to help with issues that arise for hoteliers, to help on the legislation side, as well as being able to get you up to date on new events coming up, and the new things that are coming out for hotels to make your life easier." AAHOA Ambassador

"For regionals, you get to meet people from different states, as well. We have people coming from South Carolina, Tennessee, Florida, Alabama...I get to talk to them about how their market is doing. What type of tourism are they hitting? Are they hitting more corporate business? Are they hitting more than just everyday business? So, it's a great way to scope out what everyone's doing and just absorb knowledge and try to put that into your own business. It's a great learning experience." AAHOA Member

"With AAHOA's help, I'm more able to reach government decision-makers by telling the story of a small business owner. And my story is one of a woman with big dreams who believes in the power of a proud industry. I share my belief of our industry's ability and history of making the world a better place for our guests, our associates, and our communities." AAHOA Lifetime Member AAHOA IS THE DEFINITION OF THE AMERICAN DREAM.





2022 PAC Donors \$5,000 CONTRIBUTORS



Andy Patel Sherwood, AR



Azim Saju _{Ocala, FL}



Dharmesh Ahir Phoenix, AZ



Dinesh "Dan" Rama Phoenix, AZ



G.J. Zala Bakersfield, CA



Geoff Ballotti Parsippany, NJ



Hiren Patel Kearney, MO



Imesh Vaidya Albuquerque, NM



Jennifer Perez Metairie, LA



John Houghtaling II _{Metairie, LA}





Ketan Masters Arlington, TX



Larry Cuculic Phoenix, AZ



Laura Lee Blake Atlanta, GA



Lochna Patel Blue Springs, MO



Mihir Patel Blue Springs, MO



Preyas Patel South Burlington, VT



Rahul Patel Lakewood Ranch, FL



Ravi Patel Coralville, IA



Vikas Desai Sugar Land, TX



Snehal Patel Port Allen, LA



Vinay Patel Sterling, VA



Yulia Houghtaling Metairie, LA

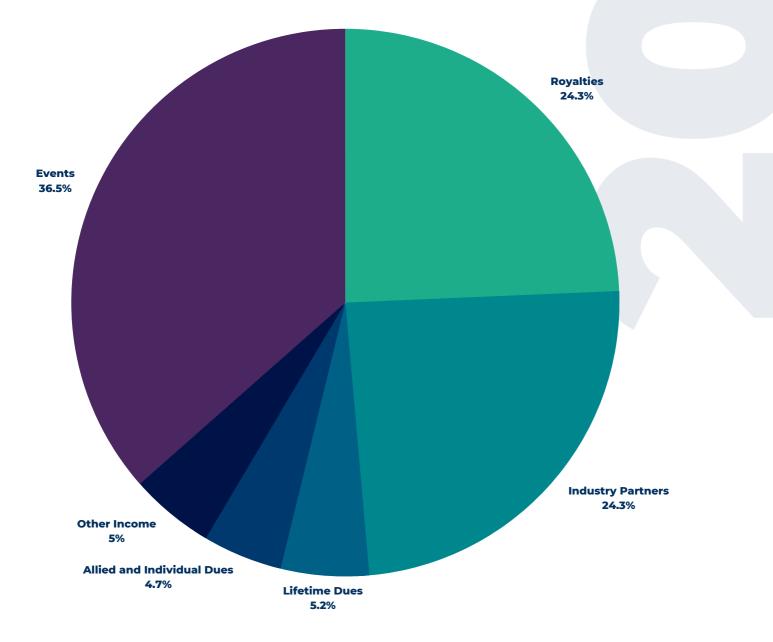
THANK YOU TO THE 2022 AAHOA PAC CHAMPIONS!

2022 AAHOA FINANCIAL REPORT*

Revenues

Events: \$5,510,885 Royalties: \$3,670,731 Industry Partners: \$3,663,730 Lifetime Member Dues: \$784,845 Allied and Individual Member Dues: \$709,739 Other Income: \$751,844

Total Operating Revenue: \$15,091,774



* UNAUDITED FINANCIALS

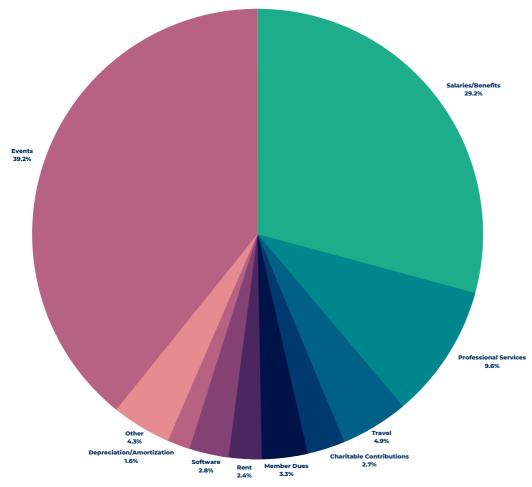


2022 AAHOA FINANCIAL REPORT*

Expenses

Events: \$6,003,965 Salaries and Benefits: \$4,471,527 Marketing and Professional Services: \$1,475,507 Travel: \$745,462 Third-Party Member Dues: \$501,709 Software: \$432,453 Charitable Contributions: \$414,320 Rent: \$360,732 Depreciation and Amortization: \$249,720 Other Expenses: \$653,282

Total Operating Expenses: \$15,308,677 Total Change in Net Assets from Operations: (\$216,903) Investment Income: (\$2,068,851) Total Change In Net Assets: (\$2,285,754)



* UNAUDITED FINANCIALS

2022 AAHOA FINANCIAL REPORT*

Assets

Investments: \$13,538,201 Cash and Cash Equivalents: \$6,146,233 Office Lease - Right of Use Asset - \$1,177,424 Prepaid Expenses/Deposits: \$493,797 Property and Equipment: \$347,312 Accounts Receivable: \$192,971

Total Assets: \$21,895,938

Liabilities

Deferred Membership Revenues: \$10,144,381 Deferred Convention Revenues: \$1,926,490 Accounts Payable and Accrued Expenses: \$1,208,526 Long-Term Lease Liability: \$1,112,527 Deferred Lease Payable: \$435,384 Accrued Payroll Liability: \$8,117 Deferred Revenue Other: (\$2,091)

Total Liabilities: \$14,833,334

Net Assets

Change in Net Assets: (\$2,285,754) Beginning Net Assets: \$9,348,358 Total Net Assets: \$7,062,604

Total Liabilities and Net Assets: \$21,895,938

For more information, please contact:

President & CEO lauralee@aahoa.com

* UNAUDITED FINANCIALS





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